

## AVOID THESE CANDIDATE EXPERIENCE PITFALLS TO IMPROVE YOUR DIVERSITY RECRUITMENT OUTCOMES

priority for 75% of global organizations. Employers understand that to lead a sector, to outrun the competition and to truly innovate, they must invest in DE&I as a critical part of their talent strategy. However, despite the best intentions, research suggests that there's a gap between diversity objectives at many organizations and the actual candidate

Diversity, equity and inclusion (DE&I) is a

experience.

In our research report, Diversity & the Candidate Experience: Identifying Recruitment Pitfalls to Improve DE&I Outcomes, we uncovered some of the following common pitfalls within the candidate experience in which organizations unintentionally sabotage their DE&I efforts.



### EMPLOYERS DON'T UNDERSTAND HOW DIVERSE CANDIDATES FINDJOBS

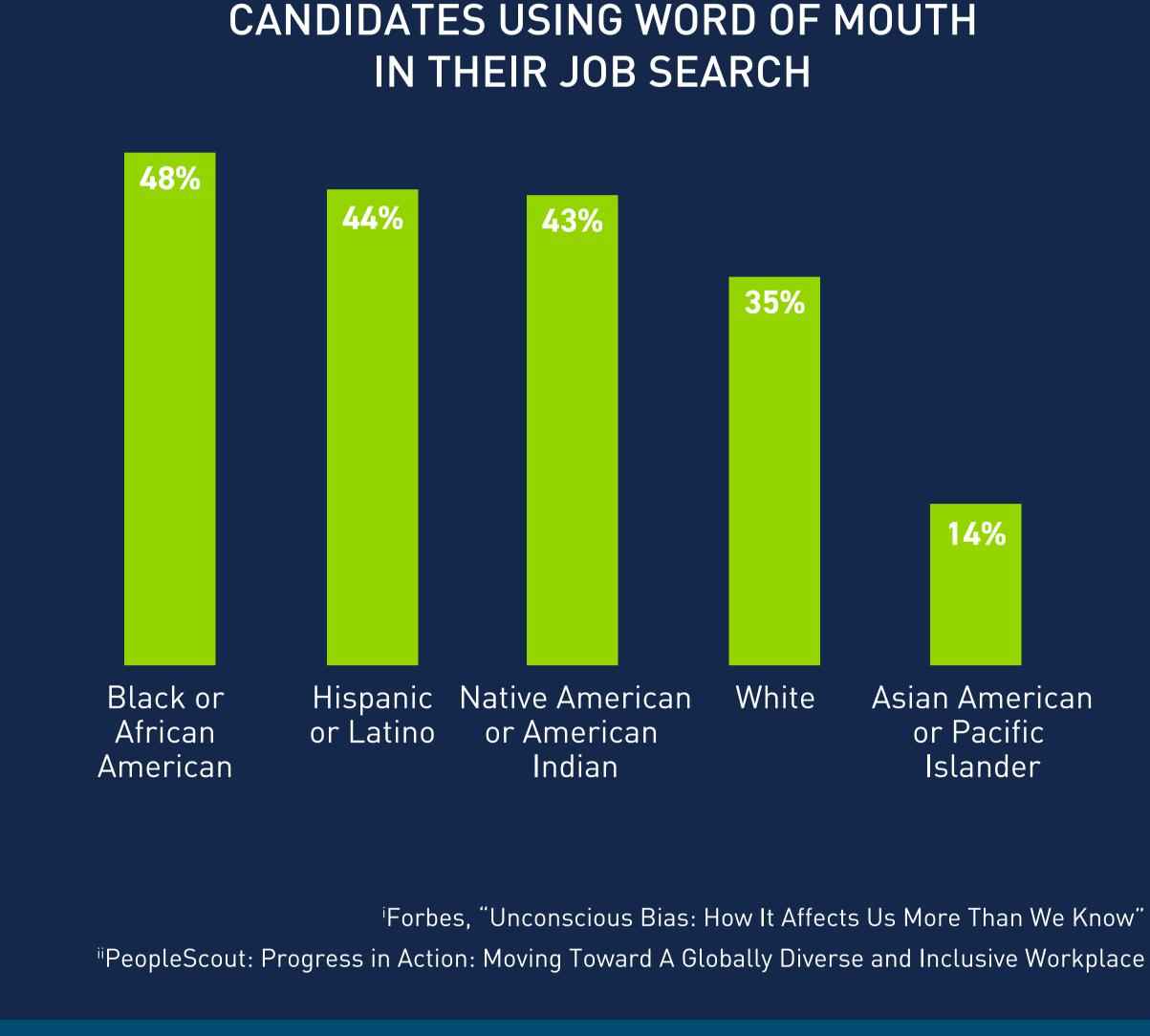
DATA SHOWS...

Only 27% of employers use word-of-mouth as a means of sourcing diverse candidates.

## BUT...

Candidates from underrepresented groups are more likely to hear about a job opportunity through word-of-mouth."





CANDIDATES CAN'T SEE PROOF OF YOUR DE&I EFFORTS

#### DATA SHOWS... Underrepresented groups are more

likely to say that an employer's diversity efforts make a difference in whether they decide to apply for a role."

30%

There are

current

employees

who look

like me

Black or

American

African

White

49%

10%

Diversity

efforts are

highlighted on

the careers

36%

23%

The company

is active in the

community

#### When we evaluated the candidate

experience of over 200 global organizations, we found that only 40% showed content like this on their career site.



#### DATA SHOWS... BUT....

DIVERSE INTERVIEW PANELS ARE UNDERUTILIZED

# STRATEGIES FOR IMPROVING THE CANDIDATE EXPERIENCE FOR DIVERSE CANDIDATES

#### improve the likelihood of hiring Black candidates

Diverse interview panels

by as much as 70%, and women candidates by 50%.iii

#### Only 52% of organizations use diverse panels in their

interviewing process.iv

"Cisco: Diverse Talent Accelerators

<sup>iv</sup>Gaucher, D., Friesen, J., & Kay, A. C. "Evidence That Gendered Wording in Job Advertisements

Exists and Sustains Gender Inequality." Journal of Personality and Social Psychology

#### Showcase your diverse employees in your employer brand and recruitment marketing materials, and ensure information about your diversity and inclusion programs and

and job ads. • Introduce diverse interview panels, structured interview questions and standardized rating scales to include more opinions and reduce unconscious bias.

outcomes are easy to find on your careers site

 Counteract any hidden unconscious bias by adding in an assessment step to reduce the power of the interview and provide another means of evaluating candidates.



Download the full report, Diversity & the Candidate Experience: Identifying

Recruitment Pitfalls to Improve DE&I Outcomes, for our full findings and

for tips on how to improve your diversity recruitment outcomes.